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1 **Contributions to a neurophysiology of meaning: The interpretation of**
2 **written messages could be an automatic stimulus-reaction mechanism**
3 **before becoming conscious processing of information.**

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SUPPORTING INFORMATION

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42 SECTION 0 – *About method*

43 The naturalistic approach we chose presents several difficulties, given that human
44 communication cannot actually be observed “from outside”: it is part of us and we
45 simultaneously belong to it; it is impossible to avoid interactions (as much as to say
46 “interference”) with the studied sample, even though limiting them to the data collection.
47 However, for research purposes there is a solution: an external point of view can be
48 simulated.

49 We designed such simulation starting from the consideration that a total exclusion
50 of personal/relational factors is illusory, even with unknown persons, given that it is
51 impossible to take under control their emotional involvement (their subjective reactions
52 to the survey in itself and to the survey conductors, independently of any specific
53 content). In such perspective, two problems had to be solved: the first was related to the
54 specific matter about which the sample would be committed; the second was related to
55 the survey modalities. To solve the first one, we have involved our sample members in a
56 real world-like communication case, totally external to their relationship with the survey
57 conductors. Following a precise sequence, through a specifically designed questionnaire,
58 we have submitted to participants the exchanged messages and the questions about their
59 interpretation.

60 About the second problem, we decided to try transforming the relational weak
61 point in a strong one. We concluded that, in the end, the most effective condition could
62 never be the illusory neutrality; rather, it could be the possibility to act in a stress-free
63 condition, to read messages without time pressure, to let sensations and emotions emerge

64 and to report them without any fear. In other words: a friendly, familiar environment,
65 with a known conductor (to de-potentiate the structural initial difficulties in human
66 relationships); a shared programming of the survey date and hour (to get the maximum
67 possible of comfort and relax); the possibility to answer free from any constrictions (for
68 this we mainly used questions with opened answers); the certainty about anonymity and
69 the non-evaluative purposes of the survey. At the same time, the consciousness of
70 participating to a serious work and the guarantee (for the research's purposes) of mostly
71 uniform survey modalities. As much as to say that our control on the survey mainly lied
72 on the reliability and the homogeneity of the relational system, rather than on the
73 (impossible) attempt to cut off the relational aspects from the survey.

74 PART I - Materials and Method

75

76 SECTION 1 – *The research guide-lines*

77 Object to be investigated: human communication, the process through which a
78 receiver attributes meaning to a message (the interpretation process, the way he/she
79 “understands” the incoming message).

80 Methodological approach: given that research on human communication (H.c.
81 from now on) has provided, about interpretation, abundance of theoretical hypotheses
82 along with still indefinite answers, it seems a good solution to re-start from a basic
83 exploration, which means from the **phenomenology** of specific events in a given
84 environment (“naturalistic” approach).

85 Action plan: (1) Submitting a real world-like case to the sample and requesting
86 the solution of a concrete problem related to it; (2) Observing respondents’ reactions
87 through collecting their accounts; (3) Analyzing them. The case should be suitable to be
88 fully documented for the sample and its investigation should require a satisfyingly short
89 time.

90 On the basis of these premises, the GUIDE-LINES for our investigation are
91 established as it follows:

- 92 • The research will be carried out through a qualitative and quantitative
93 (statistics-based) research.
- 94 • The sample will be randomly composed by adult Italians, granted with High-
95 school degree (or upper education levels) and regardless of their student or
96 employed (any employment) condition.

- 97 • About education level, possible exceptions only for people whose literacy,
98 joined with their life experience, allow them to understand without effort the
99 case documentation¹.
- 100 • The sample will be challenged with an appropriately documented H.c. case
101 and the individual reactions to it will be investigated through a questionnaire.
102 The questionnaire will end posing a **concrete problem**, referred to the case,
103 and requiring the respondent's solution.
- 104 • The case must be **quasi-real**, not a mere laboratory exercise. So, it will be
105 based on real world cases, remaining as close as possible to reality at the same
106 time avoiding any reference or hint to the original real situations. It will be a
107 written communication case (to allow for a better control on the stimuli
108 submitted to the participants), limited enough to be taken into account
109 complete, unabridged and accomplished.
- 110 • The sample will collect about 100 individuals and the survey sessions must
111 not exceed the 30 – 45 minute time range. The sessions may be attended
112 individually or in groups, but the filling of the questionnaires will always be
113 an individual act.
- 114 • All the survey sessions will take place under the control of a conductor, who
115 will follow a standard procedure for presenting the texts about the case and
116 the questions (in order to send homogeneous inputs to the sample).

117

12 ¹ Actually only 4 participants, out of the 102 composing the sample, had qualifications inferior than a
13 High-school degree.

118 SECTION 2 – *The case: description and research’s rationale*

119 Introduction and rationale of the research. We examined, for our research, a
120 series of real-world cases of interaction some of the authors had dealt with in their
121 professional experience. The chosen cases were short enough to be easily handled and, at
122 the same time, they were fully representative of the real world’s complexity. The case to
123 be created should have consisted of a realistic problem to challenge participants with;
124 moreover, it should have been fully documented from start to end, consisting of written
125 messages (e-mails) only and set inside an Italian corporation. We set up our case, we
126 named it “The employee and the architect” (as a tribute to the protagonist characters) and
127 we drew up the research protocol (see this Supporting Information, [Section 3](#)).

128 A complete description of the case can be found ahead in this present Section. In
129 extreme synthesis, we could say that it goes on as an exchange of written messages (5 e-
130 mails in total) between the employee and the architect; we have submitted these
131 messages to the sample leading its members in a two-step work. In the first step, we have
132 asked the participants to carefully read the first three messages in sequence, then to
133 interpret them and the situation they outline; finally, to report and display the “concrete
134 elements” on which their interpretations were based. The rationale was: interpretation
135 process *in vivo* observation, quali-quantitative analysis and formulation of a hypothesis.

136 In the second step, we have submitted to participants the last two messages asking
137 them to read carefully the texts, to interpret it and then to solve a problem: the fourth
138 message had been submitted in two versions and the problem to solve was to indicate
139 which of the two could have produced the final answer ([fifth message](#)). The rationale

140 was: exploring the relationship between interpretation and following action and, through
141 a quantitative analysis, obtaining a first check of our hypothesis.

142 Case details. What follows is a complete description of the case used for our
143 research, from its start to its end.

144 TITLE: We named the case “The employee and the architect”, as a tribute to its
145 protagonist characters.

146 CHARACTERS:

- 147 ▪ XX – The employee. Female, line worker in an office of an Italian
148 corporation. Her office is undergoing works regarding the heating plant.
- 149 ▪ YY – The architect. Male, executive in charge of the works. He is a colleague
150 of XX, being himself an employee of the corporation. He has superior
151 position and duties, in respect to her, but he belongs to another branch and has
152 no hierarchic power on her.
- 153 ▪ Dr. KK and Dr. ZZ – Employee’s (XX) colleagues, just mentioned by the
154 architect in reference to the works in progress.
- 155 ▪ The Colleague – A shadow character in the interaction, as he never appears
156 during the action. The architect (YY) requests his advice about the text of one
157 message to be sent to XX.

158 NOTE: The employee and the architect do not know each other; this interaction is
159 their first contact, started and ended through e-mails only.

160 The STORY:

161 **Notice** – The texts of the messages that will be mentioned here below can be
162 found in this Supporting Information, [Section 4](#). The first three messages are presented
163 under the form of a description in order to make the whole situation more
164 comprehensible to the reader of this Supporting Information; however, they have been
165 submitted to the sample as full-text documents.

166 **Prologue** – Works on the heating plant are coming to their end; XX (the
167 employee) starts the interaction by writing to the architect ([Message #1](#)). She requests an
168 inspection for quality control on the basis of generically claimed issues.

169 YY (the architect) replies immediately ([Message #2](#)) declaring, very briefly and
170 generically as well, that the situation has already been checked and lies under control.

171 Several weeks later, XX writes again ([Msg #3](#)) insisting for an inspection and
172 indicating some specific issues at the basis of her claim. The tone of her message appears
173 to be hardened and one passage seems to contain a sort of threat.

174 **Action** – YY prepares a new reply (Msg #4, version “H”, in short [Msg #4/H](#)) but
175 requests his colleague an advice, before sending it. The colleague accepts YY’s request
176 and suggests for a different version (Msg #4, version “S”, in short [Msg #4/S](#)).

177 The architect accepts the advice; Msg #4/S is sent and the case ends with a last
178 reply of XX ([Msg #5](#)) declaring her satisfaction.

179 **NOTES:** Because of a specific choice of YY’s colleague, [Msg #4/S](#) bears the
180 same content of [version “H”](#) but is written in different form and its topics are put in a
181 different sequence. Although XX expresses her satisfaction, no inspection has been
182 carried out nor it has been requested any more.

183 SECTION 3 – *The research protocol*

184 **Notice** – The texts of the messages that will be mentioned here below can be
185 found in this Supporting Information, [Section 4](#). The first three messages are presented
186 under the form of a description in order to make the whole situation more
187 comprehensible to the reader of this Supporting Information; however, they have been
188 submitted to the sample as full-text documents.

189 **The protocol:**190 INTRODUCTION

- 191 1. A case managed completely via e-mail, between an employee and a
192 professional (the “architect”), has been set up. It concerns a problem inside an
193 Italian corporation, lasting for one month and a half. The problem developed
194 and was completely solved through 5 transactions (5 messages were
195 exchanged, chronologically labelled from #1 to #5). The employee starts the
196 first transaction ([Message #1](#)) and concludes the interaction with the fifth one
197 ([Message #5](#)).
- 198 2. During the action, the architect requests the opinion of a colleague of his; such
199 request refers to a draft of the answer to Msg #3 spontaneously prepared by
200 the architect (such draft is the first version of Msg #4, [the “H” version](#)). The
201 colleague studies the case and proposes an alternative Msg #4 ([the “S”](#)
202 [version](#)); the advice is accepted by the architect, the “S” version is sent and it
203 produces the expected result, as the last reaction of the employee
204 demonstrates ([Msg #5](#)).

205 3. The used case is based on real cases which some of the authors had dealt with;
206 it remains as close as possible to reality at the same time avoiding any
207 reference or hint to the original real situations.

208 The QUESTIONNAIRE and its MANAGEMENT

209 4. Anonymity of respondents will be fully guaranteed during either the survey
210 (questionnaire collection) or the analysis (data elaboration). No personal data
211 will be asked; information that is necessary for statistical purposes (age,
212 gender, education level and employment) will be requested as aggregated
213 through pre-defined bins only.

214 5. For a better representation in the questionnaire, the case has been divided into
215 two parts. In the first part (corresponding to the “Prologue” of the case
216 description, see this Supporting Information, [Section 2](#)), the first 3 messages
217 are gathered, in the same order they have been sent. The messages have been
218 printed in sequence, in a single page (A4 dimension). The aim of this first part
219 is to collect data about the interpretation process in general through a first set
220 of questions. Such questions have been printed in another single A4 page (two
221 opened questions, [#1](#) and [#2](#), the first sub-divided into three sub-questions).

222 6. In the second part (corresponding to the “Action” of the case description, see
223 this SI, [Section 2](#)), the two versions of Msg #4 ([version “H”](#) and [version “S”](#))
224 are presented, in separate A4 pages. They are submitted to participants in
225 sequence (not simultaneously) and the remaining questions are printed in a
226 last A4 page. At first ([Questions #3](#) and [#4](#)) the participants’ opinions are

227 requested (separately) about the presumable effects of each version of Msg #4
228 on XX. In the end, after transcription of the very brief [Msg #5](#) (the
229 employee's last reply), participants are requested ([Final Question](#)) to indicate
230 which version ("[H](#)" or "[S](#)"), in their opinion, has produced the effect showed
231 in [Message #5](#). The aim of this second part is to collect data about the
232 relationship between the interpretations of the alternative messages and the
233 action (the choice) that follows.

234 7. All the questions (or sub-questions, if present) have been divided into two
235 parts: in the first one, the interpretation of the respondent about one specific
236 subject is requested. In the second one, he/she is invited to "indicate the
237 concrete elements (words, sentences, expressions etc...) on which your
238 answer is based".

239 8. A special attention has been dedicated to the wording of the questions.
240 Structural ambiguity of natural language implies the impossibility to
241 formulate sentences with a univocal meaning, as the acknowledged Italian
242 linguist De Mauro confirms². Thus, any idea to pursue completely
243 unambiguous formulations has been dropped. After the first careful
244 formulation of the questions, two pilot-sessions will be set up for testing the
245 questionnaire's suitability and gather indications about possible corrections. In

26 ² The author ([De Mauro, 1980](#)) says that natural language is "equivocal" in etymological sense, from
27 Latin *aeque vocare* (to name in the same way). That is: a same word can be used to refer to different
28 things; different words can be used to indicate the same thing.

246 addition, ex-post specific controls will discard from quantitative analysis all
247 the possibly remained ambiguous cases.

248 9. Same attention has been dedicated to possible statistical distortion effects. For
249 example the YY's Colleague opinion on [Msg #4/H](#) could influence
250 respondents inducing some biases in their final choice; furthermore, there
251 could be a possible precedence effect if the two versions of Msg #4 were
252 submitted always in the same order. On these bases, the presentation of the
253 two versions to the participants will be counterbalanced: all the participants
254 will be informed that they are going to see, as first, the version spontaneously
255 prepared by the "architect". The second (the "alternative" version) will be
256 presented as suggested to him by one of his colleagues when asked for an
257 advice. However, about one half of the sample will actually receive the two
258 versions in that order (first [Msg #4/H](#), then [Msg #4/S](#)); the remainder will
259 receive them in the reverse order.

260 SURVEY and DATA COLLECTION:

261 10. All the conductors of the survey sessions (12 persons, in total) are members of
262 the research group or in contact with it. Non-members will follow a brief
263 training, led by one of the authors. All the conductors are committed to avoid
264 expressing any comment about the message texts and concentrate on survey
265 process conformity. Conductors have also to assure that the process is clear for
266 the participants and that they understand the structure of the case and the
267 questions. In order to minimize the speech necessities for the conductors, a

268 title page has been prepared; it contains a presentation of the survey and the
269 main context information (see this SI, [Section 4](#)). The conductors are due to
270 invite participants to carefully read it. In the title page, the case will be
271 presented as a real world case.

272 11. Informed consent will be requested verbally, after the reading of the title page.

273 Written consent will not be collected for two reasons: the first is that it would
274 imply the creation and management of a general database, paradoxically
275 increasing, by its mere existence, the risks of accidental data diffusion. The
276 second reason is that our data collection procedure (see also following points)
277 anyway fully guarantees anonymity of participants. At the end of data
278 collection, it will be impossible for everyone either to trace back participants
279 starting from the filled questionnaires or to reconstruct the participants' list.

280 12. The 12 conductors will operate in a completely independent way and the
281 participants will be enlisted by using their personal relationship network,
282 extended until the third degree of separation. Enlisting requirements: adult
283 condition (age>18 years), High-school degree at least. Exceptions about
284 education level are accepted just for people whose literacy and life experience
285 allow them to understand the case documentation without effort (see [Note 1](#)).

286 13. The conductors will collect questionnaires bereft of every personal indications
287 (or even hints) related to participants. They will individually deliver the
288 collected anonymous questionnaires to the authors' team and those documents
289 will be randomly numbered and stored in a dedicated collection box. The

290 research activities that will follow (data entry, in order to set up a digital data
291 base, and qualitative and quantitative analysis) will be performed on such
292 anonymous database.

293 **NOTE:** Once the protocol defined, two successive pilot sessions have been set up
294 (7 and 5 people respectively) and these experiences helped to progressively refine the
295 form of the questions, until the definitive shape was reached. The texts of the messages
296 remained always unaltered. The following [Section 4](#) presents the questions in their final
297 form.

298 SECTION 4 – *The questionnaire: message texts and questions (english translation)*
 299

Questionnaire summarizing form			
<i>Part / Question #</i>	<i>n. of sub-quest.</i>	<i>n. of items</i>	<i>NOTES</i>
Title page	---	---	Presentation of the research and general instructions to participants
Statistical information	---	---	Gender, age range, education level, employment
Question #1	3	2 x 3 = 6	Opened answers
Question #2	2	1	Closed answer
		2	Opened answers
Question #3	---	2	Opened answers
Question #4	---	2	Opened answers
Final Question	---	1	Closed answer
		1	Opened answer
<i>Total of 5 questions</i>	<i>Total of 8 quest. / sub-questions</i>	<i>Total of 15 items</i>	<i>Total of 2 closed answers and 13 opened answers</i>

300

301

302 **Title page**

303 First of all, welcome and thank you for joining our research.

304 The e-mails on which this study is based will be submitted to you during the present
 305 session. They have been exchanged in a real working environment and they refer to an
 306 interaction that occurred in real life. They are presented in their original version; their
 307 text has not been modified to be used for this research. Of course, all the elements that
 308 specifically refer to persons, or to the real context, have been removed or appropriately
 309 altered for privacy reasons.

310 Your task consists in reading the messages, respecting their submission sequence.

311 Please, read carefully and answer the questions intuitively, not analytically (although,
 312 not excluding some personal reflections, if necessary). Underline the text, take notes or
 313 look back at the message text, when deemed necessary, any time you need it.

314 All the questionnaires will be anonymous. We only ask you to give us general
 315 information about yourself, here below, for merely statistical purposes (data
 316 disaggregation).

317 [*Questions followed on gender, age range, education level and employment (answers*
 318 *requested through pre-defined bins only).*]

319

320 Message #1 (description)

321 *A female line-worker (the employee, named “XX”) writes a 67 word e-mail to the*
 322 *Project Account (the “architect”) about the installation of the heating plant in her office.*
 323 *She requires an inspection, claiming about “flaws” in the present state of the works.*
 324 *Flaws are no better detailed. In her request, she declares that she is also speaking in the*
 325 *name of some colleagues and she uses the expression: “we would be pleased if, at least*
 326 *once, someone of our Corporation would come here and control...”.*

327

328 Message #2 (description)

329 *The Project Account (a male professional, the “architect”, named “YY”) answers to XX.*
 330 *In his message (which is brief, 48 words) he declares regularity in the Project progress,*
 331 *ending with: “at the moment, the progress substantially complies with the chronogram”.*

332

333 Message #3 (description)

334 *XX replies to YY’s answer, declaring herself totally unsatisfied. Her message (136*
 335 *words) sports two main features: (i) some minor flaws are listed; (ii) she expresses what*
 336 *it looks like an actual threat against YY, in the case he would not take measures*
 337 *regarding to the presented problem (she makes a specific reference to a hypothetic*
 338 *“waste of public money”, as the Project funding involved some public sources).*

339

340 QUESTIONS #1 and #2, about Messages #1, #2, #3 (full text)

341 **1 * Please, read Messages #1 and #2 and answer to the following questions:**

342 a - What do you think is going on, between XX and YY?

343 Could you indicate the concrete elements (words, sentences, expressions etc...) on
 344 which your answer is based?

345 b - In particular, how would you define XX’s position during the interaction?

346 Could you indicate the concrete elements (words, sentences, expressions etc...) on
 347 which your answer is based?

348 c – How would you define, then, YY’s position during the interaction?

349 Could you indicate the concrete elements (words, sentences, expressions etc...) on
 350 which your answer is based?

351 **2 * Please, read Message #3 and answer to the following questions:**

352 Do you think the attitude of XX towards YY has changed, in respect to Message #1?

353 [YES/NO]

354 If it has, how would you define the new XX’s position, in respect to YY?

355 Could you indicate the concrete elements (words, sentences, expressions etc...) on
 356 which your answer is based?

357

358 **Message #4 / “H” version (*the spontaneous version by the architect, full text*)**359 Block #1360 From: YY (*Project Account for the heating plant works*)361 To: XX (*Employee in one of the offices affected by the works*)362 Cc: ZZ (*Office referent for the works*)

363 Sent: ... [date] [hour]

364 **Subject:** R: heating plant

365

366 Dear Mrs. XX,

367 Block #2

368 I want to premise that, for the sake of a wise management of the work process, intended to
 369 optimize the utilization of our Corporation resources (exactly, in order to avoid wasting
 370 public money):

- 371 - Before Project start, I asked the Director of your structure (B wing of the building), Dr.
 372 KK, to put a specific person in charge of controlling the work's progress;
- 373 - As far as I am concerned, the indicated person is, and will remain, Dr. ZZ;
- 374 - Dr. ZZ carefully planned the project development steps with us;
- 375 - Each office, situated in the B wing of the building, has been already supplied with heat-
 376 ing systems (hardware), fully complying with the timetable agreed with Mrs. ZZ;
- 377 - The heating plant is now working, even though in provisional mode.

378 I do recommend you to send any communication, concerning the mentioned Project, to the
 379 specific person in charge of controlling, in order to avoid (as already happened) message
 380 exchange with personnel that is not directly and formally involved within the process.

381 Block #3

382 However, I inform you that, at the moment, the works under discussion have been suspended,
 383 in order to enable the provisioning of the plant-control software. It will manage automatically
 384 the heating system in the offices, including yours, regulating the warm air diffusion (in order,
 385 as said above, to reduce any waste of money).

386 As soon as the software will be installed by the contractor, the works will come to end. By
 387 the way, in this phase they should not affect the rooms situated in the B wing of the building
 388 at all, but only the thermo station.

389 All quantitative and qualitative controls, requested by the CHK form [*formal inspection*
 390 *document*], will be carried out after the end of the works and just before their compliance to
 391 fixed quality standards will be attested, as prescribed by the current rules.

392 Block #4

393 This said, I have found your objections very interesting. For this reason, once the real
 394 existence of the problems you have marked will be assessed, I will certainly solve them as a
 395 part of my duty.

396 Block #5

397 Yours sincerely
 398 The Project Account
 399 Arch. YY - [Corporation branch]

400 _____
 401
 402

403 **Message #4 / “S” version (*the version suggested by YY’s colleague, full text*)**

404 Block #1

405 From: YY (*Project Account for heating plant works*)
 406 To: XX (*Employee in one of the offices affected by the works*)
 407 Cc: ZZ (*Office referent for the works*)
 408 Sent: ... [date] [hour]
 409 **Subject:** R: heating plant

410
 411 Dear Mrs. XX,

412 Block #2

413 I remember your last message, which I have already answered, and now I really thank you for
 414 this new one. In fact, we do believe that the attention of our colleagues, on field operating
 415 with structures and plants we provide, is fundamental to complete our tasks at best.

416 Block #3

417 In order to optimize our contribution, I have been since the beginning asking for a unique
 418 person in charge of controlling the works, accounted for your office’s building. This person is
 419 Doctor ZZ (I might have already mentioned her in my previous answer even though, at
 420 present time, I am not certain about this). Her duty is to collect all the observations expressed
 421 by the staff about the work in progress, then to send it directly to my office. I think you
 422 already know her and she is going to receive a copy of the present message. I thought this
 423 would make communication easier.

424 Block #4

425 Concerning your request, you can be certain that, so far, our Project has been developed by
 426 following all the technical and formal standards prescribed by the current rules. In addition, I
 427 inform you that the works are not yet concluded and final checks (along with possible
 428 inspections) are about to be carefully planned. Please, inform your colleagues about the
 429 existence of a person in charge of control and do not hesitate to contact her in the case of
 430 further observations or possible problems. As I said, she will return your indications to us;
 431 this way, I assure you they will not be ignored.

432 Block #5

433 Best regards
 434 The Project Account
 435 Arch. YY - [Corporation branch]

436 _____

437

438 **QUESTIONS #3 and #4, about Messages #4/H and #4/S (full text)**439 *Premise: YY prepares Message #4 as an answer to Message #3 (received from XX).*440 *Before he sends it, he consults one of his colleagues, who advises him against sending*441 *and suggests a different text (alternative Message #4).*442 **3 * Please, read Message #4 and answer to the following questions:**443 In your opinion, what effect will this version produce on XX?

444 Could you indicate the concrete elements (words, sentences, expressions etc...) on which

445 your answer is based?

446 **4 * Please, read alternative Message #4 and answer to the following questions:**447 In your opinion, what effect will the alternative version produce on XX?

448 Could you indicate the concrete elements (words, sentences, expressions etc...) on which

449 your answer is based?

450

451 -----

452

453

454 **Message #5 (full text)**

455 Thank you very much for your interest and for the information. That was very kind of

456 you and your answer was exhaustive.

457 Best regards

458 XX

459

460

461 **FINAL QUESTION**462 *Consider that Message #5 was the final reaction of XX and answer the following*463 *questions:*464 In your opinion, which version of Message #4 did XX receive?465 [*YY's draft / Alternative*]

466 Could you indicate the concrete elements (words, sentences, expressions etc...) on which

467 your answer is based?

468

469 SECTION 5 – *Case structure and communication critical points*

470 Focusing on the communication aspects of our case, we can synthesize its
471 structure as in [Table S1](#), which accounts also for the critical points of the interaction
472 between the employee and the architect. Such scheme can be translated in plain language
473 as it follows: apparently, the employee (working for the architect’s same corporation but
474 belonging to a different branch, with no executive commission) was complaining,
475 through [Message #1](#), about the quality of the heating plant installation. However, some
476 lacks of matter (for example the claimed “flaws” were not specified) suggest to figure out
477 possible different reasons.

478 The architect’s first answer ([Message #2](#)) can be interpreted as an attempt to
479 quickly end the interaction; however, the reaction of the employee ([Message #3](#))
480 demonstrates the failure of this tactic. It is particularly worth quoting a possible threat
481 contained in that message, considering that XX literally writes: “if the work was made at
482 my home... there’s a matter of public money...”. She was hinting to the fact that the
483 Project funding involved some public sources. All this should arouse alarm and caution.

484 On the contrary, the architect’s spontaneous reaction (Message #4, “H” version,
485 in short [Msg #4/H](#)) follows the escalation initiated by the employee: he squabbles, with a
486 repeated retaliation, about the question of money; he expresses doubts about the fondness
487 of the employee’s statements (“once the real existence of the problems you have marked
488 will be assessed, I will certainly solve them...”); he substantially refuses to establish any
489 relationship with the employee, putting just a hint of appreciation at the end of the
490 message (“This said, I have found your objections very interesting...”), at the same time

491 counterbalancing it with his doubts. The most probable result should be an escalation of
492 the conflict.

493 Now, if we analyse in deep [Msg #4/H](#)'s structure, we can detect in it five main
494 content blocks (see this SI, [Section 4](#), where they are marked along with [Message #4/H](#)
495 text). [Msg #4/S](#) maintains the same content while its written form is reviewed and its
496 sequence modified. In practice, the “alternative message” [#4/S](#) presents the same content
497 blocks of [Msg #4/H](#) (see this SI, [Section 4](#), where they are marked along with Message
498 [#4/S](#) text) in a different order and under a new written form. We have synthesized a
499 comparison of the two structures in [Table S2](#).

500 The substantial difference between version “H” and version “S” of Message #4 is
501 founded on the diverse approach to the arising conflict: while the spontaneous reaction of
502 YY approached it through a direct confrontation, the alternative version maintains the
503 same information content but approaches the relation with XX in terms of welcome and
504 acknowledgement.

505

506 PART II - The collected data

507

508 SECTION 6 – *The sample*

509 Our work was aimed to explore the process of message interpretation, sharing the
510 general assumption that the communication process is uniform all across humankind. We
511 mean that human communication, although it appears extremely variable on its
512 expressions, must however stem from a unique base of fundamental factors and
513 processes. Something like a limb in a heterogeneous sample of humans: its aspect looks
514 very different in function of sex, age, size, health and so on; nonetheless, it remains based
515 on a unique anatomical and functional scheme. For this, the sample's representativeness
516 with respect to the Italian people was not critical. Thus, we decided to increase, as much
517 as possible, the amount of participants while easing the sampling process (see research
518 protocol, in this Supporting Information, [Section 3](#), points 10, 12).

519 We recruited 102 participants in our sample, whose characteristics are displayed
520 in Tables S3-S5. The total sample composition ([Table S3](#)) shows an exceeding rate of
521 women vs. men and of Graduates/Post-graduates vs. High-school degree granted
522 members (columns "Education", "Gr" bin vs. "Dg" bin; people granted with Elementary
523 degree are inessential, only 4 out of 102). We also highlight the high rate of students and
524 unemployed vs. employed members (columns "Employment", "E" and "F" bins vs.
525 others). For these reasons, even if sample statistical analysis is less relevant in our work,
526 we have drawn more balanced sub-samples from the total sample. The statistical
527 distribution results, observed on the total sample, have been verified on sub-samples

528 every time it turned out necessary. The first sub-sample (“AGE”, [Table S4](#)) is
529 exclusively composed by people over 29 years-old (age bins B, C and D, excluding A; in
530 total, 60 members). The second one (“EMPLOYMENT”, [Table S5](#)) is exclusively
531 composed by employed people (A to D bins, excluding E and F, that is for students and
532 unemployed people; in total, 65 members). Our intention was to balance the weight of
533 the younger part of the sample, over-crowded with female members (either graduates or
534 students).

535 SECTION 7 – *The harvest*

536 In this section we present in detail an assessment about the amount of the
537 collected materials (“how much” the respondents have written in their answers, the
538 answers’ “physical amount”).

539 Starting data analysis, we firstly transcribed into a .xls file the filled
540 questionnaires: 1 tab containing 8 data-sheets, one for each main question or data source
541 (information for disaggregating data, Questions [#1-a](#), [#1-b](#), [#1-c](#), [#2](#), [#3](#), [#4](#), [Final](#)
542 [question](#)). Secondly, we reviewed transcriptions with regard to text correction (typos) and
543 we harmonized data entries (different operators had produced little differences in
544 managing spaces near punctuation marks and in using suspension points, abbreviations
545 and similar details). At this point, it was possible to measure the collected data amount:

- 546 ▪ Paper archive: each participant provided a 6 pages long document. Four pages
547 contained the information materials (the title page and the transcriptions of the
548 messages). In a few cases, on those pages, respondents had written very short
549 notes and underlined some words. The other two pages contained the answers,
550 which are the actual data source of our research. In conclusion, we collected
551 $102 \times 2 = 204$ handwritten pages containing data to be processed.
- 552 ▪ Digital archives: they contain the transcriptions of opened answers (harmon-
553 ized text), that returned totals of 16,094 words, corresponding to 89,685 char-
554 acters (spaces excluded) or 104,200 characters (spaces included).
- 555 ▪ In order to let the readers estimate the amounts better, we calculated that using
556 Times New Roman font in 12 size characters, space 1, with a “letter” page

557 format and 1'' for all margins, the opened answer texts should be occupying
558 about 26.7 to 27.4 pages (range of 3,800-3,900 characters per page, spaces in-
559 cluded, text only, no picture, table or main titles).

560 ▪ We also calculated the filling rate of the questionnaires (opened answers) in
561 the following way: we excluded the two opened items of [Question #2](#) (an-
562 swering the opened part of the question was under condition and it was per-
563 formed by just 60% of the sample); then, we recorded 27 unanswered items on
564 an expected total of 102 participants x 11 items = 1,122 (see SI, [Section 4](#),
565 questionnaire [summarizing form](#)). The filling rate is: $(1,122-27)/1,122 \times 100 =$
566 97.6%.

567 ▪ This last information says which percentage of the opened questions received
568 an answer but says nothing about the length of those answers. We can calcu-
569 late an average length in two ways: the first is dividing the total words by the
570 amount of participants and, then, by the amount of the opened items. The res-
571 ult is $16,094/102/13=12.1$ words per respondent per item (answers to [Question](#)
572 [#2](#) are included in the calculation). In order to appreciate this value better we
573 can follow the second way: one page, of the previously approximated 27, has
574 typically 44 lines, which means an average of about 1 typed line per respond-
575 ent per item ($44 \times 27 / 13 / 102 = 0.90$ typed lines, answers to [Question #2](#) in-
576 cluded). 1 typed line is up to 90 characters (spaces included) or about 10 to 15
577 words; a satisfactory result, about the accomplishment of their commission by
578 the sample members.

- 579 ▪ About the closed answers, only the [Final question](#) is relevant (for the closed
580 part of [Question #2](#), see previous points), and 101 out of 102 answered to it.
581 In the end: survey returned a good harvest, consistent with our expectations and
582 with the research needs.

583 SECTION 8 – *Data quality check: compliance with research requirements and*
 584 *technical-theoretical questions related to answer interpretation*

585 a – Answers’ general features and compliance with research requirements. A first
 586 noticeable aspect is that it is not possible, in any of the answers, to find overt doubts,
 587 uncertainty statements, declarations of impossibility to answer, indications of equivalent
 588 alternatives³. For each respondent, his/her own interpretation seems to be **the only**
 589 **available option**. This happens in spite of the fact that about 27% of the total sample
 590 describes the effects of [Messages #4/H](#) and [#4/S](#) as similar: for an 18% (18 people) they
 591 both will solve or ease the contrast; for a 9% (9 people) they both will escalate the
 592 contrast (see manuscript Table 8, “Total sample” columns, H+/S+ and H-/S- cells). This
 593 observation confirms that the answers are spontaneous and that our survey collected
 594 subjective perceptions, instead of elaborated rational reflections. That is what we aimed
 595 to, while following the research guide-lines and protocol (see this SI, [Sections 1](#) and [3](#))⁴.

596 Another important point is that no one of the sample members uses any technical
 597 word or expression. About this, it is worth considering how participants reacted to the
 598 two points which, from a communication slant, can be rated as the most critical: the
 599 possible threat XX expressed in [Message #3](#); the squabbling and the personal attack by
 600 YY against XX in [Message #4/H](#) (see this SI [Section 5](#) and [Table S1](#)). Even if some

61 ³ Just 1 participant (out of 102) declares some uncertainties in his final choice, writing that the final
 62 effect (as it appears in [Message #5](#)) could be obtained both with Message “H” and Message “S”.
 63 Nevertheless, while answering to the other questions, his statements are in all similar to the other
 64 participants’ ones.

65 ⁴ Exactly in order to facilitate such result, in the actual survey sessions (lasting range: 20 to 45
 66 minutes) no discussion about the answers was allowed before the filled in questionnaires had been
 67 collected by the conductor; in addition, no further contact with the questionnaires was permitted
 68 after the sessions were over.

601 participants refer to these passages in their answers, none stresses them as particularly
602 critical and almost none labels them as “threat” or “personal attack”. Finally, while
603 examining the answers to [Questions #3](#) and [#4](#) and to the [Final Question](#), we found that
604 about one fourth of the sample (mean for the three questions 26.5%, range 16% - 36%)
605 overtly stated, at least once, the impossibility to analytically answer to the second part of
606 the questions (which requested to point out the “concrete elements” that induced the
607 answer to the first part). These respondents described their answers to the first part of the
608 questions as the result of “a general impression”, “a sensation/a perception”; in other
609 cases they presented such answers as “an opinion drawn from the whole message” or
610 something similar. These observations confirm the general naïve condition of the sample
611 about human communication (another feature requested by the research plan).

612 b – *About the questionnaire interpretation*. Interpretation problems, related to the
613 questionnaires, are essentially of two kinds: interpretation of the questionnaire questions
614 by the sample; interpretation of the sample answers by the research team. Following here,
615 two selected examples of the first kind:

- 616 1. [Question #1](#) (“What do you think is going on, between XX and YY?”) – It has
617 been interpreted, in certain cases, in terms of interpersonal relationship, in
618 other cases in terms of organizational position or professional profile.
- 619 2. [Questions #1](#) and [#2](#), first part (each containing indications for focusing on a
620 specific message, out of the first three) – Actually, a large part of the sample
621 did not make any distinction and answered discarding indications and
622 simultaneously referring to all the three messages.

623 Here, two examples of the second kind:

- 624 3. [Question #1](#) (“What do you think is going on, between XX and YY?”) – In
625 one of the answers, [Message #2](#) is defined as “bureaucratic”; although, it is
626 impossible to understand if this adjective is used with a technical meaning
627 (referring to a normal interaction inside an office) or with a relational one
628 (defining a conflict, with YY using formality to resist to XX’s action). We
629 found other similar cases.
- 630 4. [Question #2](#), first part (requesting if, after comparing [Message #3](#) with
631 [Message #1](#), the respondent considers XX’s position as “changed”) – It is
632 interesting to know that 41 people (40% of the sample) answered “NO – Not
633 changed”, and 61 (60%) answered “YES – It has changed”. These answers are
634 nonetheless unsuitable for deep quantitative analysis because of the different
635 interpretation of the word “changed”. For example the answer “YES” (the
636 position has changed) may correspond to the actual perception of an escalated
637 interaction; however, it may also be simply connected with attention on
638 isolated linguistic elements (like some technical terms, introduced in [Message](#)
639 [#3](#) but absent in [#1](#)). The answer “NO” (no change detected) could mean that
640 the respondent does not actually perceive any difference; it may also indicate
641 that the differences, clearly detected relationship-wise, are nevertheless
642 considered scarcely effective on the respective organizational positions of XX
643 and YY.

644 As stated in the research protocol (previous [Section 3](#), point 8.), given the
645 impossibility of a completely unambiguous formulation of concepts in natural language,
646 we ex-post discarded from quantitative analyses all the unsuitable data.

647 SECTION 9 – *Data quality check: analysis of the collected data distribution*

648 In order to check the existence of possible imbalances in the collected data, we
649 explored the distribution of the answers' texts with respect, by one hand, to the
650 questionnaire's questions/sub-questions and, by the other hand, to the respondents. We
651 quantified these texts through the amount of words and characters contained in the filled
652 questionnaires. We remind that each question/sub-question was divided into two items;
653 when we refer to "totals", we mean that the presented data are the result of summing
654 values related to the "strict" answer (first item, i.e. first part of the question) and values
655 related to the indicated "concrete elements" (second item, i.e. second part of the
656 question).

657 a – *Text amounts' distribution with respect to items*. The results of this first
658 analysis are displayed in [Table S6](#) and [Fig. S1](#). [Table S6](#) shows totals and some statistical
659 indexes with regards to the distribution of the answers' texts on questions/sub-questions.
660 Data referred to all the answers (left part) are compared with those excluding [Question](#)
661 [#2](#) (right part). The reason of such exclusion: answering was under condition and
662 [Question #2](#) was answered by only a part of the sample. In order to investigate the
663 distribution shape, we drew the histogram of [Fig. S1](#), which displays the percent
664 distribution of the texts' amounts (in terms of words and characters, [Question #2](#)
665 excluded) with respect to the questionnaire's items. It shows evident lower levels for
666 [Questions #1-b](#) and [#1-c](#) (whose minimum, all the same, is around 7%); the rest of the
667 values seesaws between 9% and 11% (the general percent mean, per item, is
668 100:11=9.1%, see [Table S6](#), right part, "% Gen. means per item" row).

669 About this, we must consider that several respondents answered in short to [sub-](#)
670 [questions #1-b](#) and [#1-c](#), just indicating some references to the previous sub-question
671 ([#1-a](#), indeed having the highest values). Thus we prefer to use, for comparing different
672 items, values referring to the percent mean of the three sub-questions of [Question #1](#), that
673 is 8.3% both for words and for characters (SI = spaces included). On the whole, we have
674 a range oscillating between 8.3% and 11.1% (for words) or 11.3% (for characters). No
675 significant difference is recordable and the distribution of the answers' texts with respect
676 to the questionnaire's items can be assessed as satisfactorily balanced. Actually, no
677 question at all has been neglected by respondents.

678 b – *Sample distribution with respect to the text amounts*. The results of this
679 analysis are displayed in [Table S7](#) and [Fig. S2](#) and [S3](#). [Table S7](#) shows totals and some
680 statistical indexes referred to the amounts of text (in terms of words and characters,
681 [Question #2](#) excluded) provided by respondents through their answers. Data are
682 displayed separating values referred to the first item of the questions (“strict” answer)
683 from those referred to the second one (“concrete elements”). In order to investigate the
684 distribution shape, we drew two histograms, in which participants have been grouped in
685 bins referred to words (30-words bins, [Fig. S2](#)) and characters (200-characters bins, [Fig.](#)
686 [S3](#), SI=spaces included) amounts. The histograms' shape has features comparable to a
687 bell-curve, even though its form is not perfect (see statistical details in the figures'
688 captions). Data uphold the idea of differences mainly due to spontaneous random
689 variations and lead to the conclusion that also such distribution can be considered
690 satisfactorily regular (no participants seem to have neglected their commission).

691 **PART III - Added materials**

692

693 SECTION 10 – *The “block preference” analysis*

694 The second indicator we have used (block preference indicator), was built starting
 695 from the consideration (this SI, [Sections 4](#) and [5](#)) that Message “H” and Message “S”
 696 contain the same content blocks (it was an overt decision of YY’s “colleague”) differing
 697 for the order of presentation and for linguistic form. Each block is identified as
 698 concerning a given content (see this SI, [Section 5](#) and [Table S2](#)). Then, we investigated
 699 about possible differences regarding the attention paid by “H” and “S” choosers to
 700 different blocks, while answering to [Questions #3](#) and [#4](#) (predictions of the messages’
 701 effects on XX). Our goal was to explore finer characteristics in the choice process.
 702 Specifically, we intended to verify if the different choices (“H” or “S”) were linked to
 703 differences in focusing on the blocks or in detecting diverse characteristics inside same
 704 blocks. In the first case the different contents, ascribable to the different blocks, would
 705 lead the process; in the second case, other factors would play a critical role.

706 To build the block preference indicator we, at first, examined the answers to
 707 [Questions #3](#) and [#4](#) and highlighted all the direct references to Message “H” and
 708 Message “S” texts (i.e. sentences in quotation marks or undoubtedly referring to clearly
 709 identifiable passages). Then, we associated them to the text blocks. Results from this part
 710 of the analysis are displayed in [Tables S8-S11](#)⁵; they contain clear indications about the

81 ⁵ [Tables S8](#) and [S9](#) display data with regards to the amount of **references** to each block
 82 expressed by participants. In [Table S8](#), totals for each block and each evaluated message (as
 83 well as general totals) can be higher than the people amount, given that each person can express
 84 more than one references. [Tables S10](#) and [S11](#) display data with regards to the amount of
 85 **participants** that referred to each block. In [Table S10](#), totals for each block and each evaluated
 86 message must be inferior to the participants’ amount; however, the general totals can be higher,

711 message blocks which the attention of participants has fallen upon. We will base our
 712 analysis on [Table S10](#) data; blocks are displayed along with the texts of [Message #4/H](#)
 713 and [Message #4/S](#); a comparison among them is presented in [Table S2](#).

714 Regarding Message “H” blocks, both “H” and “S” choosers express the same
 715 preference, as their attention is mainly attracted by [Block #2](#) (from both the versions of
 716 Msg #4) in a similar proportion: $(13+9)/(21+11)$, about 70%, for “H” choosers; $(10+43)/$
 717 $(17+65)$, about 65%, for “S” choosers. Conversely, with regard to Message “S”, “H” and
 718 “S” choosers split. Indeed, “H” choosers focus on Blocks #2 and #3 (converted
 719 numbers⁶) in a large majority: $(6+10+7+3)/(18+14)$, more than 80%. “S” choosers focus
 720 on Blocks #3 and #4 in a minor but still strongly prevailing proportion: $(34+3+35+0)/$
 721 $(95+7)$, a little more than 70%. The principal differences regarding [Block #2](#) and [Block](#)
 722 [#4](#) are the following: [Block #2](#) is the paragraph through which YY refuses to engage
 723 XX’s request and re-addresses XX to another account (ZZ) inside the organisation. Both
 724 “H” and “S” choosers give [Block #2](#) a prevalent attention, when they read it in Message
 725 “H”. However, when they read it in Message “S”, we see that “H” choosers maintain
 726 their preference (with a little shift towards [Block #3](#), containing specific information)
 727 while “S” choosers pay the minimum of attention to it ($18+4=22$ references) moving
 728 towards [Block #3](#) and [#4](#) ($34+3=37$ and $35+0=35$ references respectively).

89 given that each person could refer to more than one block.

90 ⁶ We remind that Message “S” maintained the same content of Message “H”, and that content
 91 was divided into analogous text blocks, but varying their sequence (besides their written form).
 92 For reliable comparing, it has been necessary to give each “S” block a “converted number”, that
 93 is the same of the correspondent block in Message “H” (see this SI, [Section 5](#), and [Table S2](#),
 94 extreme right column). From now on, until express notice, all the numeric references to “S”
 95 blocks must be intended as converted numbers.

729 [Block #4](#) is the paragraph expressing YY's relational acceptance toward XX; in
730 Message "H", it is placed at the end, immediately before the form of salute, and is
731 scarcely considered by both sides (even if, as usual, in different proportions). Reading it
732 in Message "S" (where it comes as second, immediately after the form of address), we
733 see that "H" choosers confirm their neglecting while "S" choosers pay great attention to
734 it. In other words, "H" choosers give constantly their preference to YY's refuting and, a
735 little less, to information providing. "S" choosers vary their preferences according to the
736 message and they seem to attribute importance to the relational block just in Message
737 "S", even if it is present in Message "H", too.

738 What does this result mean? Data seemed to be insufficient for drawing reliable
739 conclusions; for this reason, we returned to the answers' texts (answers to Questions #3
740 and #4, in particular the second item, "concrete elements") and discovered what it
741 follows. First, the apparent convergence of "H" and "S" choosers behaviour, about their
742 taking into account Message "H" (both choosers preferentially focused on [Block #2](#)), is
743 not real: almost all "S" choosers rate the impact of [Block #2 from Message "H"](#) on XX-
744 YY conflict as negative **for relational reasons**. It is notable that their answers are about
745 an information that YY gives to XX (Dr. ZZ assuming a role of account) but they refer
746 quite exclusively to the relational impact of the passage. In this way, choosers behave
747 homogeneously and coherently select Message "S".

748 Conversely, "H" choosers clearly split: on one hand, eleven of them (out of 26,
749 42%, see manuscript Table 11, left column, L and LM rows) express, on Message "H",
750 the same negative rating of "S" choosers (XX-YY conflict escalation) and for the same

751 reasons (relation aspects), too. Nevertheless, they eventually choose that same Message
 752 “H” providing various justifications for their choice. On the other hand, 15 of them (58%,
 753 see manuscript Table 11, left column, MG and G rows) rate the impact of Message “H”
 754 on XX-YY conflict as positive. Coherently, they choose that message but indicate final
 755 effects of different nature: XX should be “calmed”, because of the great quantity of
 756 information received. However, she could also be sorted out, just stopped despite her
 757 dissatisfaction. These 15 people behave as if they were thinking that information is what
 758 it matters and they pay little attention to relational aspects. Such situation reminds the
 759 differences between “H” and “S” choosers’ behaviour highlighted by coherence indicator
 760 analysis (specifically, the sample distribution with respect to coherence level).

761 We successively noted that a minority of “S” choosers, while evaluating Message
 762 “H”, focused on [Block #4](#) (the relational acceptance passage) and rated it,
 763 overwhelmingly, negative (4+15=19, see [Table S10](#), Block #4 row, column “S”
 764 choosers/”H” evaluation). Some of them, for example, justify their evaluation
 765 interpreting that YY overtly declares that he does not trust XX, given that he says he
 766 reserves himself to check for the real existence of the problem, before intervening⁷. They
 767 do not pay any importance to the formal relational acceptance that [Block #4](#) contains.
 768 Moving to Message “S” evaluations, we face apparent divergent behaviours, as “H” and
 769 “S” choosers focus on different blocks; nevertheless, this appearance covers an actual
 770 continuity with what we observed about the evaluations on Message “H”. For example,

100 ⁷ We observe that, as widely discussed in the manuscript (specially in the Discussion section),
 101 the question is not linked to the information *per se*, nor it regards YY’s right to control. The
 102 question is “the fact that” YY decided to overtly declare, in a certain point of his message and
 103 under a certain form, his doubt and his intentions.

771 “S” choosers that focus on [Message “S”/Block #4](#) (we remind this is the “converted”
772 number, corresponding to the original #2, see [Table S2](#)) express positive rates for
773 relational reasons; quite homogeneously, they hold this block responsible for solving the
774 conflict and they constantly describe the effects of [Message “S”](#) (and [Block #4](#) in
775 particular) with words like “acceptance”, “XX satisfaction”, “reassuring”, “XX will feel
776 listened to”, “acknowledgement”, “appreciation”. Conversely, “H” chooser behaviour,
777 once again, is split: those who, regardless of their choice, rate “S” effects as positive
778 (9+5=14, see manuscript Table 11, left column, L and MG rows), express their
779 evaluations in terms which are very similar to those of “S” choosers: “satisfaction” of
780 XX, “reassuring”, “calming”, “attention given” and so on. Twelve of them, who deem
781 “S” as negative (2+10=12, see manuscript Table 11, left column, LM and G rows), give
782 the maximum of importance to XX notifying the necessity to refer to a different person
783 (Dr. ZZ). Only in 2 or 3 cases we found generic comments about the excessively
784 “diplomatic” form of Message “S”.

785 All these observations summed up, our investigation through the second indicator
786 helps us to answer the initial question: if the choice between Message “H” and Message
787 “S” can be linked to differences in block focusing or to different characteristics detected
788 inside same focused blocks. Indeed, even though our observations seem to be pointing to
789 the second option, we got the impression that such formulation could result weak and
790 that the observed processes cannot be restrained to such dichotomy. Then, how can we
791 explain our observations? The picture can be synthesized as it follows:

- 792 ▪ When predicting Message “H” effects, both “H” and “S” choosers mainly
793 focus on the same block but they are attracted by different characteristics: “H”
794 choosers by its information content; “S” choosers by its relational impact.
- 795 ▪ When predicting Message “S” effects, “H” and “S” choosers mainly focus on
796 different blocks. However, their answers show that such behaviour is linked to
797 the attraction they feel towards the same characteristics that stimulated them
798 in the previous case: “H” choosers insist on privileging information content
799 (and Blocks #2 and #3, that concentrate the information); “S” choosers shift
800 towards new blocks that make evident the relational care of YY with regards
801 to XX (Blocks #3 and #4).

802 One last aspect to be cleared: the second point contains, besides the specific
803 divergence in focusing, a new example of the first case, i.e. the same focusing joined to
804 attention paid to different characteristics. Actually, both “H and “S” choosers focus also
805 on [Block #3](#) (converted number) of [Message “S”](#), that is labelled as “Information” in
806 [Table S2](#). However, even though that block undoubtedly contains information, the two
807 versions present it in different ways. Confronting the texts, we can easily verify that the
808 “H” version bears just technical and formal contents while the “S” version pays attention
809 to present the information as a “service” for the colleagues. Evidently, respondents
810 jointly take such aspect into account but (as usual) they interpret it in different ways. As
811 a matter of fact, “H” choosers mainly highlight the **information** that “the works are not
812 yet concluded and final checks... are about to be carefully planned”; “S” choosers mainly

813 emphasize the **reassurance** (a purely relational aspect) that YY expressly gives to XX
814 with his words “I assure you [that your indications] will not be ignored”.

815 In synthesis, what we found is that, about focusing on blocks, the differences, as
816 well as the convergence, are apparent and the attention of participants seems to be
817 attracted by those blocks that can “resound” something they are possibly looking for,
818 something pre-existent. What drives the focusing is not the mere information content of
819 the blocks. Once more, we have observed nothing else than a “disassembling” operation
820 (see manuscript for details). In doing so, we have collected two examples of what kind of
821 “pre-existing blueprints” (in some way present in the actors’ central nervous system) can
822 orient focusing and explain the different approaches employed by “H” or “S” choosers:
823 the first mainly focus on content or context aspects; the second ones mainly focus on
824 relational aspects.

825

826 References

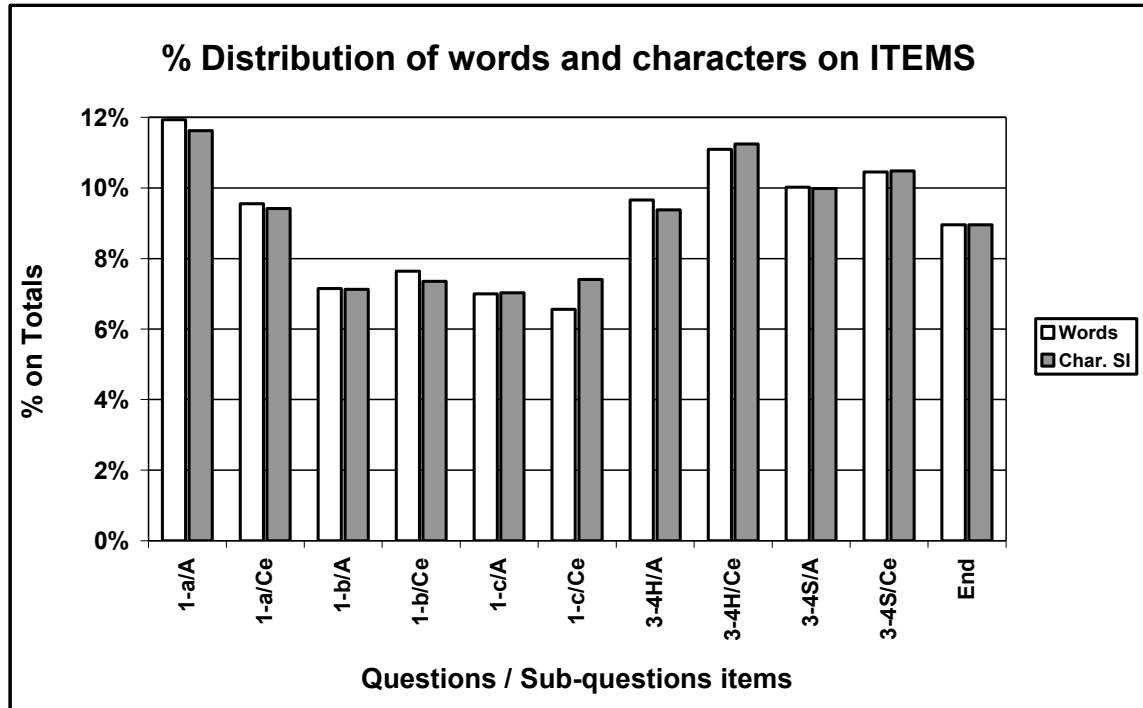
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828

829

SUPPORTING INFORMATION Figures

830



831

832

833 **Figure S1: Percent distribution of words and characters on question items ([Question](#)**

834

[#2](#) excluded).835 [Legend: [1-a](#), [1-b](#), [1-c](#) = Answers to sub-questions of [Question #1](#); 3-4/H, 3-4/S =836 Answers to [Questions #3](#) and [#4](#) referred to [Message “H”](#) or to [Message “S”](#); End =837 [Final question](#). A = “Strict” answers; Ce = Concrete elements; Char.SI = Characters

838 (spaces included)]

839

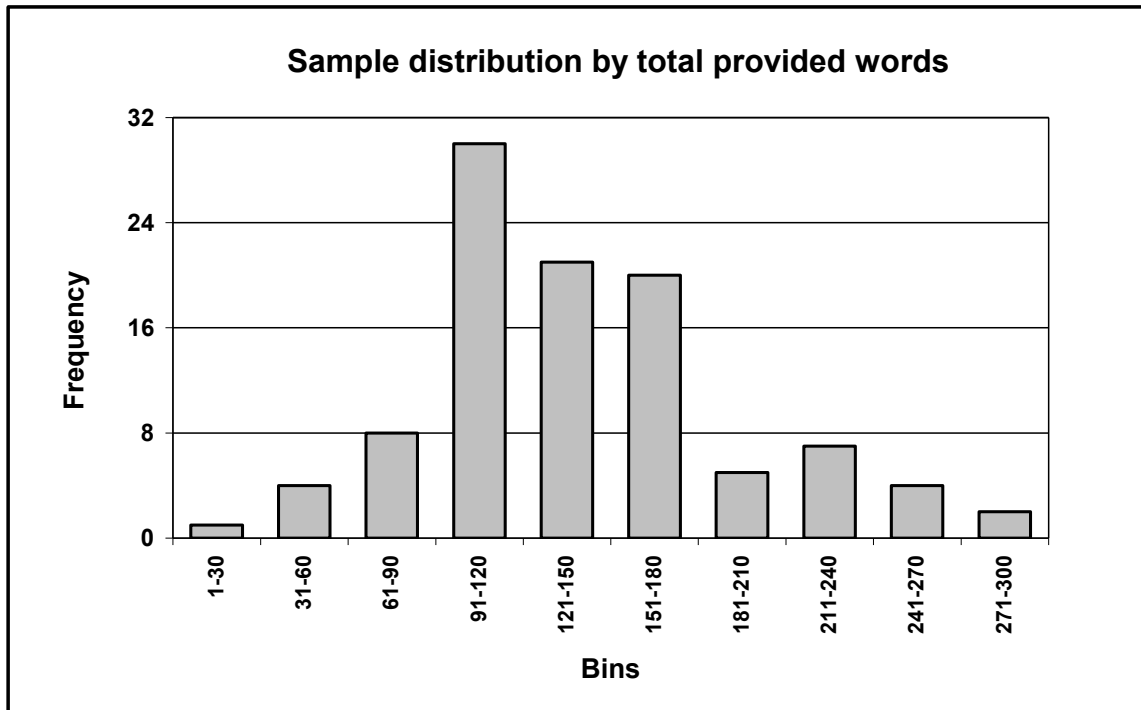
840 This histogram shows that the words’ and characters’ amounts resulting from the

841 respondents’ answers vary, with respect to items, from 6.6% to 11.9% (words) and from

842 7.0% to 11.6% (characters, spaces included). The range reduces to 8.3%-11.1% (words)

843 and 8.3%-11.3% (characters SI) if the three sub-questions of [Question #1](#) are grouped
844 together and their mean is considered (see text for details). The amounts appear to be
845 distributed in a satisfactorily balanced shape, across the questions of the questionnaire (no
846 statistical significance recorded). On the whole, no item seems to be definitely privileged,
847 or neglected, by the participants.

848



849

850

851 **Figure S2: Sample distribution with respect to total provided words ([Question #2](#)**

852

excluded).

853 The histogram shows how the sample is distributed with respect to the amount of words

854 provided by participants. The participants are grouped in 30-words bins. Totals (“strict”

855 answers + concrete elements indications) are displayed. The main statistical indexes of

856 the distribution are the following (SD = Standard deviation; CV(%) = percent Coefficient

857

of Variation):

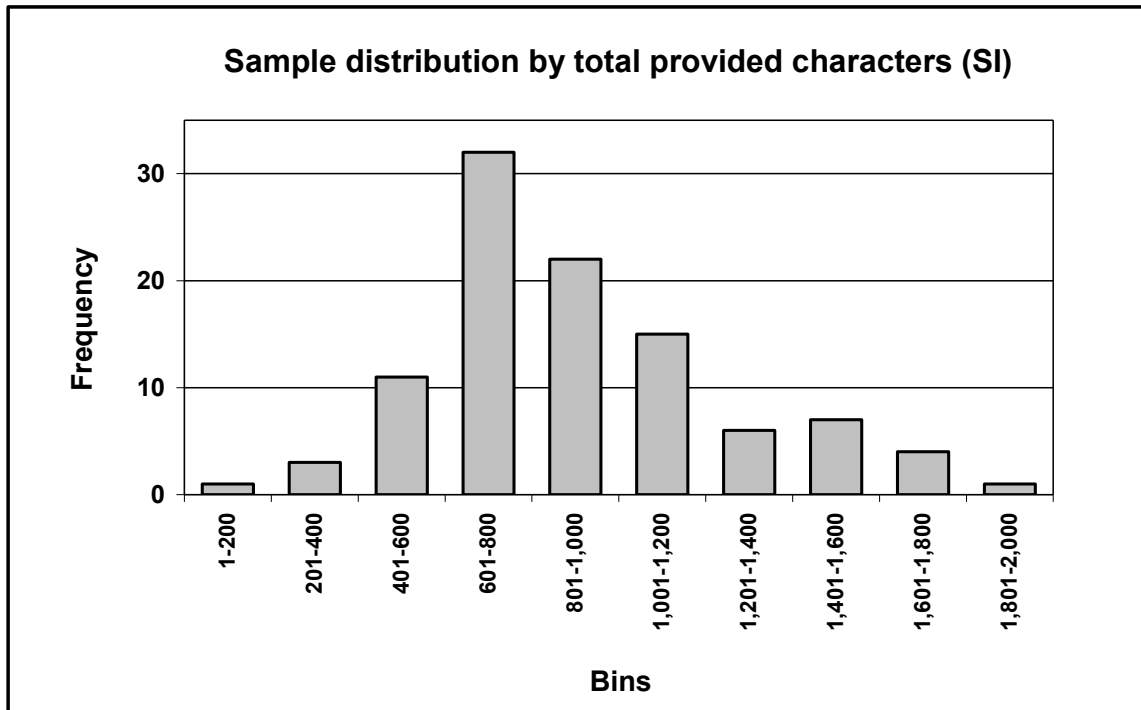
858

Mean = 138.5; Median = 131; Mode = 142; SD = 53.7; CV(%) = 38.75%.

859

Skewness = 1.15; Kurtosis = 0.09.

860



861

862

863 **Figure S3: Sample distribution with respect to total provided characters (spaces**
 864 **included, [Question #2](#) excluded).**

865 The histogram shows how the sample is distributed with respect to the amount of
 866 characters (spaces included) provided by participants. The participants are grouped in
 867 200-characters bins. Totals (“strict” answers + concrete elements indications) are
 868 displayed. The main statistical indexes of the distribution are the following (SD =
 869 Standard deviation; CV(%) = percent Coefficient of Variation):

870 **Mean = 900.4; Median = 813; Mode = 1,040; SD = 341.6; CV(%) = 37.94%**

871 **Skewness = 1.31; Kurtosis = 1.12.**

872

873

SUPPORTING INFORMATION Tables

874

875

Message	Author	Character	Critical points	Notes
#1	XX	The employee, woman, line position	Lack of matter: no specific claim, no evident goal (consequent suspect of relational problems).	Start message
#2	YY	The professional, man, executive in charge of the Project	Evasive action, bureaucratic answer.	First feedback
#3	XX	The employee	Hardened position, presence of a possible threat (<i>ALARM!!</i>).	Reaction / Reinforce
#4 "H"	YY	The professional	Squabble + Refusing relational level + Personal attack to XX (<i>ALARM!!</i>).	Second feedback

876

877

Table S1: The case structure and the communication critical points.

878

This scheme displays the interaction structure and the communication critical points

879

related to the first part of the case. It considers the exchanged messages ([Messages #1](#) to

880

[#3](#)) and provides comments on the ["H" version of Message #4](#) (spontaneously prepared

881

by the "architect", i.e. YY). While creating our case, we figured that exactly this could be

882

the analysis of YY's colleague (or some external communication expert) that drove

883

him/her to suggest the alternative.

884

885

886

Blocks	“H” Structure	“S” Structure	Conversion
#1	Form of address	Form of address	S “1” → S “1” <i>converted</i>
#2	Re-addressing XX	Relational acceptance	S “2” → S “4” <i>converted</i>
#3	Information	Re-addressing XX	S “3” → S “2” <i>converted</i>
#4	Relational acceptance	Information	S “4” → S “3” <i>converted</i>
#5	Form of saluting	Form of saluting	S “5” → S “5” <i>converted</i>

887

888 **Table S2: Comparing text blocks in the two versions (“H” and “S”) of Message #4.**

889 The message presented as alternative to [Message #4/H](#) (i.e. the “S” version of Message
890 #4, in short [Msg #4/S](#)) has the same text blocks of version “H” with the same information
891 content. Only the position in the text and the written form were modified. Extreme right
892 column shows the “conversion table” of the blocks numbers for the two versions, in order
893 to simplify referencing while comparing them.

894

895

896

Age					Education					Employment							
Bin	M		F		Tot	Bin	M		F		Tot	Bin	M		F		Tot
	Val.	%	Val.	%			Val.	%	Val.	%			Val.	%			
A	10	23.8	32	76.2	42	El	1	25.0	3	75.0	4	A	16	47.1	18	52.9	34
B	11	36.7	19	63.3	30	Dg	18	46.2	21	53.8	39	B	6	85.7	1	14.3	7
C	7	46.7	8	53.3	15	Gr	18	30.5	41	69.5	59	C	6	31.6	13	68.4	19
D	9	60.0	6	40.0	15	--	--	--	--	--	--	D	1	20.0	4	80.0	5
--	--	--	--	--	--	--	--	--	--	--	--	E	5	17.2	24	82.8	29
--	--	--	--	--	--	--	--	--	--	--	--	F	3	37.5	5	62.5	8
Tot	37		65		102	Tot	37		65		102	Tot	37		65		102

897

898

Table S3: Main features of the sample (total sample)

Legend (<i>age</i>)	Legend (<i>education</i>)	Legend (<i>employment</i>)
A = 18-29 yy	El = Elementary level	A = Line workers
B = 30-39 yy	Dg = High School degree	B = Managers
C = 40-49 yy	Gr = Graduates / Post-graduates	C = Graduated technicians / Professionals
D = 50 yy and over		D = Artisans / Entrepreneurs
		E = Students
		F = Unemployed / Others

899

900 The table provides a quantitative description of the total sample with regards to age (left
 901 columns), education level (central columns) and employment (right columns) of the
 902 participants; see Legends for the used symbols. Data is shown as totals and split down by
 903 gender (*M* = males; *F* = Females).

904

905

Age						Education						Employment					
Bin	M		F		Tot	Bin	M		F		Tot	Bin	M		F		Tot
	Val.	%	Val.	%			Val.	%	Val.	%			Val.	%	Val.	%	
A	/	/	/	/	/	El	1	25.0	3	75.0	4	A	14	46.7	16	53.3	30
B	11	36.7	19	63.3	30	Dg	12	52.2	11	47.8	23	B	6	85.7	1	14.3	7
C	7	46.7	8	53.3	15	Gr	14	42.4	19	57.6	33	C	6	37.5	10	62.5	16
D	9	60.0	6	40.0	15	--	--	--	--	--	--	D	1	25.0	3	75.0	4
--	--	--	--	--	--	--	--	--	--	--	--	E	0	0.0	2	100	2
--	--	--	--	--	--	--	--	--	--	--	--	F	0	0.0	1	100	1
Tot	27		33		60	Tot	27		33		60	Tot	27		33		60

906

907

Table S4: Main features of the sample (sub-sample “Age”, >29yy)

Legend (<i>age</i>)	Legend (<i>education</i>)	Legend (<i>employment</i>)
A = 18-29 yy B = 30-39 yy C = 40-49 yy D = 50 yy and over	El = Elementary level Dg = High School degree Gr = Graduates / Post-graduates	A = Line workers B = Managers C = Graduated technicians / Professionals D = Artisans / Entrepreneurs E = Students F = Unemployed / Others

908

909 The table provides a quantitative description of the sub-sample “Age” (only participants

910 30 years, and over, old) with regards to age (left columns), education level (central

911 columns) and employment (right columns) of the participants; see Legends for the used

912 symbols. Data is shown as totals and split down by gender (*M* = males; *F* = Females).

913

914

Age					Education						Employment						
Bin	M		F		Tot	Bin	M		F		Tot	Bin	M		F		Tot
	Val.	%	Val.	%			Val.	%	Val.	%			Val.	%			
A	2	25.0	6	75.0	8	El	1	25.0	3	75.0	4	A	16	47.1	18	52.9	34
B	11	40.7	16	59.3	27	Dg	13	52.0	12	48.0	25	B	6	85.7	1	14.3	7
C	7	46.7	8	53.3	15	Gr	15	41.7	21	58.3	36	C	6	31.6	13	68.4	19
D	9	60.0	6	40.0	15	--	--	--	--	--	--	D	1	20.0	4	80.0	5
--	--	--	--	--	--	--	--	--	--	--	--	E	/	/	/	/	/
--	--	--	--	--	--	--	--	--	--	--	--	F	/	/	/	/	/
Tot	29		36		65	Tot	29		36		65	Tot	29		36		65

915

916 **Table S5: Main features of the sample (sub-sample “Employment”, job owners)**

Legend (<i>age</i>)	Legend (<i>education</i>)	Legend (<i>employment</i>)
A = 18-29 yy	El = Elementary level	A = Line workers
B = 30-39 yy	Dg = High School degree	B = Managers
C = 40-49 yy	Gr = Graduates / Post-graduates	C = Graduated technicians / Professionals
D = 50 yy and over		D = Artisans / Entrepreneurs
		E = Students
		F = Unemployed / Others

917

918 The table provides a quantitative description of the sub-sample “Employment”

919 (participants with a regular employment only) with regards to age (left columns),

920 education level (central columns) and employment (right columns) of the participants; see

921 Legends for the used symbols. Data is shown as totals and split down by gender (*M* =

922 males; *F* = Females).

923

924

	<i>All the Questions (13 items)</i>			<i>Quest. #2 excluded (11 items)</i>		
	Words	Char.(SE)	Char.(SI)	Words	Char.(SE)	Char.(SI)
TOTALS	16,094	89,685	104,200	14,128	79,097	91,843
General means per item	1,238	6,899	8,015	1,284	7,191	8,349
% Gen. means per item	7.7%	7.7%	7.7%	9.1%	9.1%	9.1%
CV(%)	21.0%	20.3%	20.5%	18.78%	17.19%	17.56%
General means per person	158	879	1,022	139	776	900
Gen. means per person-item	12.1	68	79	12.6	71	82

925

926 **Table S6: Descriptive analysis of the text amounts' distribution with respect to the**

927

questionnaire's items.

928 [Legend: Char.(SE) / (SI) = Character amounts, (Spaces Excluded) / (Spaces Included); CV(%) =

929

percent Coefficient of Variation]

930

931 The table shows totals and some statistical indexes (some means and percent coefficient

932 of variation) referred to the words' and characters' amounts resulting from the texts of the

933 respondents' answers. Indexes are calculated on questions' items, in two ways: on all the

934 opened items (13 items, left part of the table); on all the items excluding [Question #2](#) (11

935 items, right part of the table, see text for the reasons of exclusion). Further information in

936

[Fig. S1.](#)

937

938

939

940

	<i>“Strict” answers</i>			<i>Concrete elements</i>			<i>Totals</i>		
	Words	Ch.(SE)	Ch.(SI)	Words	Ch.(SE)	Ch.(SI)	Words	Ch.(SE)	Ch.(SI)
TOTALS	6,463	35,484	41,461	7,665	43,613	50,382	14,128	79,097	91,843
% on General total	45.7%	44.9%	45.1%	54.3%	55.1%	54.9%	100 %	100 %	100 %
Gen. means p. person	63.4	348	407	75.1	428	494	138,5	775	900
CV(%)	48.58%	43.63%	44.80%	45.56%	45.46%	45.75%	47.77%	46.13%	46.61%
Minimum	8	73	76	4	25	28	4	25	28
Maximum	175	905	1,075	185	1,030	1,180	185	1,030	1,180

941

942 **Table S7: Descriptive analysis of the sample distribution with respect to the text**

943

amounts they provided.

944 [Legend: Ch.(SE) / (SI) = Character amounts, (Spaces Excluded) / (Spaces Included); CV(%) =

945

percent Coefficient of Variation]

946

947 The table shows totals and some statistical indexes (some means, percent coefficient of

948 variation and minimum / maximum) referred to the words' and characters' amounts

949 provided by the respondents through their answers. Answers to [Question #2](#) have been

950 excluded (see text for the reasons of exclusion). In the left part, data from the answers to

951 the first item of the questions (“strict” answer); in the central part, to the second item

952 (concrete elements). Total values are displayed in the right part of the table. Further

953

information in [Fig. S2](#), [S3](#).

954

955

956

957

Blocks	"H" Choosers				"S" Choosers			
	"H" Evaluation		"S" Evaluation ^(*)		"H" Evaluation		"S" Evaluation ^(*)	
	+	-	+	-	+	-	+	-
1	0	0	0	0	0	1	1	0
2	16	13	6	10	13	75	23	4
3	6	1	7	5	5	6	50	4
4	3	1	7	1	4	16	52	0
5	0	0	1	0	0	1	7	0
TOTAL	25	15	21	16	22	99	133	8

958 ^(*) The sequence of the blocks belonging to Message "H" is the original one (as it appears in the actual
 959 message); the sequence belonging to Message "S" is *converted* (see SI, [Section 10](#) and [Note 7](#), for details).
 960

961 **Table S8: Block preference analysis (I) – Amount of expressed REFERENCES.**

962 [Legend: +/- = type of predicted effect (resolution or escalation of the conflict) of

963 Message "H" and Message "S" on XX.]

964

965 The table displays the "preference" for different blocks, expressed through the amount of

966 references to each block. Data is disaggregated for H/S choice and for type of expressed

967 predictions (+/-) on Message "H" and Message "S" effects. Respondents, while

968 evaluating the "H" message, seem to be mainly focused on the same block (the [Block](#)

969 [#2](#)), regardless of their H/S choice. On the opposite, while evaluating the "S" message,

970 they mainly focus on different blocks, depending on the choice they expressed.

971

972

973

General Totals		Means
<i>Total references to Msg “H” blocks</i>	161	<i>1,59</i> references/participant
<i>Total references to Msg “S” blocks</i>	178	<i>1,76</i> references/participant
<i>Total references expressed by “H” choosers</i>	77	<i>2,96</i> references/participant
<i>Total references expressed by “S” choosers</i>	262	<i>3,49</i> references/participant
<i>General total</i>	339	<i>3,36</i> references/participant

974

975

Table S9: Block preference analysis (I) – Additional data.

976 The table displays some additional information about data displayed in previous [Table](#)

977 [S8](#). Additional data consists of total expressed references and mean values about

978 references per participant.

979

980

981

Blocks	"H" Choosers				"S" Choosers			
	"H" Evaluation		"S" Evaluation ^(*)		"H" Evaluation		"S" Evaluation ^(*)	
	+	-	+	-	+	-	+	-
1	0	0	0	0	0	1	1	0
2	13	9	6	10	10	43	18	4
3	5	1	7	3	3	5	34	3
4	3	1	4	1	4	15	35	0
5	0	0	1	0	0	1	7	0
TOTAL	21	11	18	14	17	65	95	7

982 ^(*) The sequence of the blocks belonging to Message "H" is the original one (as it appears in the actual
 983 message); the sequence belonging to Message "S" is *converted* (see SI, [Section 10](#) and [Note 7](#), for details).
 984

985 **Table S10: Block preference analysis (II) – Amount of PARTICIPANTS expressing**
 986 **references.**

987 [Legend: +/- = type of predicted effect (resolution or escalation of the conflict) of
 988 Message "H" and Message "S" on XX.]

989

990 The table displays the "preference" for different blocks, expressed through the amount of
 991 participants that refer to each block. Data is disaggregated for H/S choice and for type of
 992 expressed predictions (+/-) on Message "H" and Message "S" effects. Respondents, while
 993 evaluating the "H" message, seem to be mainly focused on the same block (the [Block](#)
 994 [#2](#)), regardless of their H/S choice. On the opposite, while evaluating the "S" message,
 995 they mainly focus on different blocks, depending on the choice they expressed.

996

997

998

General Totals		Means
<i>Total people referring to msg “H” blocks</i>	114	<i>1,13</i> referred blocks/participant
<i>Total people referring to msg “S” blocks</i>	134	<i>1,33</i> referred blocks/participant
<i>Total “H” choosers’ block evaluations</i>	64	<i>2,46</i> referred blocks/participant
<i>Total “S” choosers’ block evaluations</i>	184	<i>2,45</i> referred blocks/participant
<i>General total</i>	248	<i>2,46</i> referred blocks/participant

999

1000

Table S11: Block preference analysis (II) – Additional data.1001 The table displays some additional information about data displayed in previous [Table](#)1002 [S10](#). Additional data consists of total people expressing references and mean values about

1003 referred blocks per participant.

1004

1005

1006